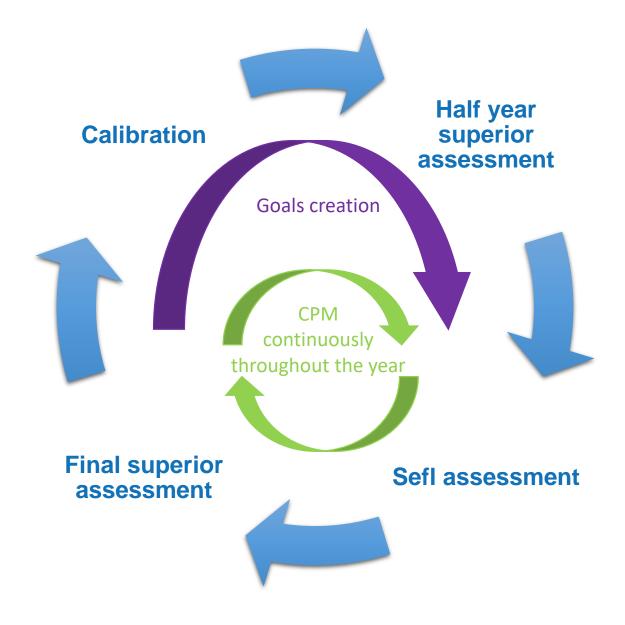




## GOAL ASSESSMENT PROCESS

### **PMGM** proces





### Performance assessment process

Assessment phase	Period	Step owner	Form	Goals created/edited
1. Half year superior assessment	1. 6. – 30. 6.	Superior	System + 1:1 meeting	Yes/Yes
2. Self assessment	15. 9. – 15. 10.	Employee	System	No/Yes
3. Final superior assessment (+ setting new goals)	15. 10. – 15. 11.	Superior	System + 1:1 meeting	Yes (for next period)/Yes
4. Employee confirmation	until 15. 12.	Employee	System	No/No
5. Calibration	1. 1. – 28. 2.	HRBP	Meeting of HRBP and superiors	No/No
6. Superior confirmation	until 15. 3.	Superior	System	No/No





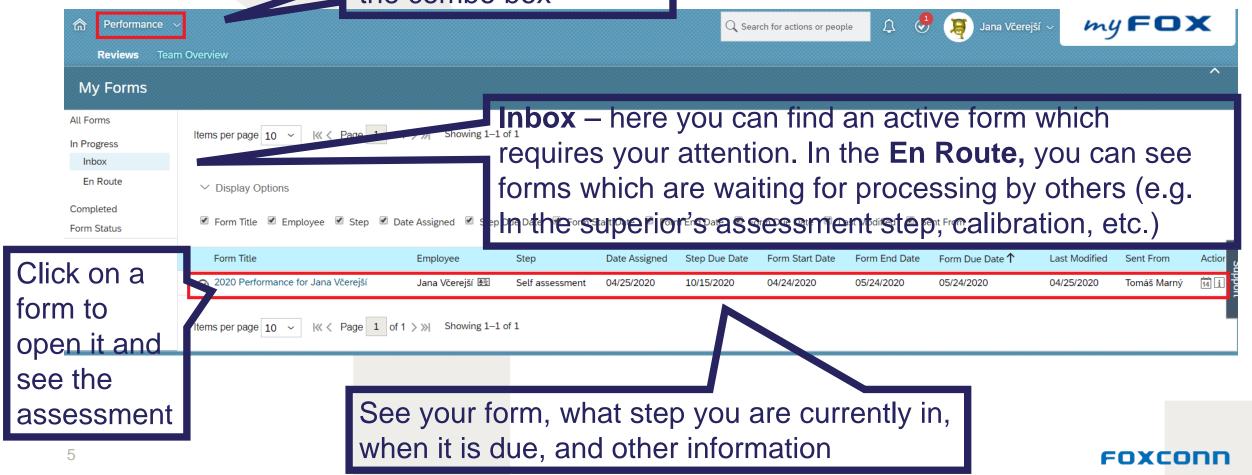


# PERFORMANCE ASSESSMENT AND ASSESSMENT FORM

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## Performance assessment – Main page

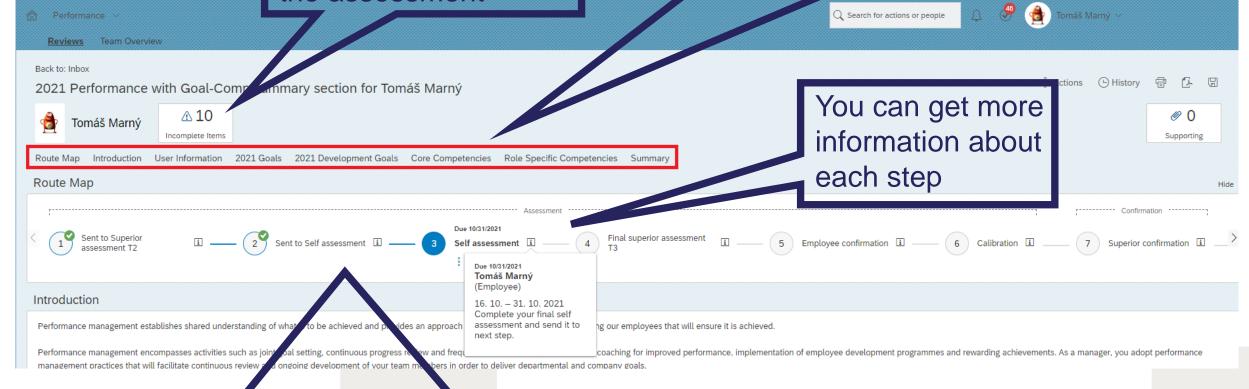
Select **Performance** in the combo box



### Assessment form - Headers I

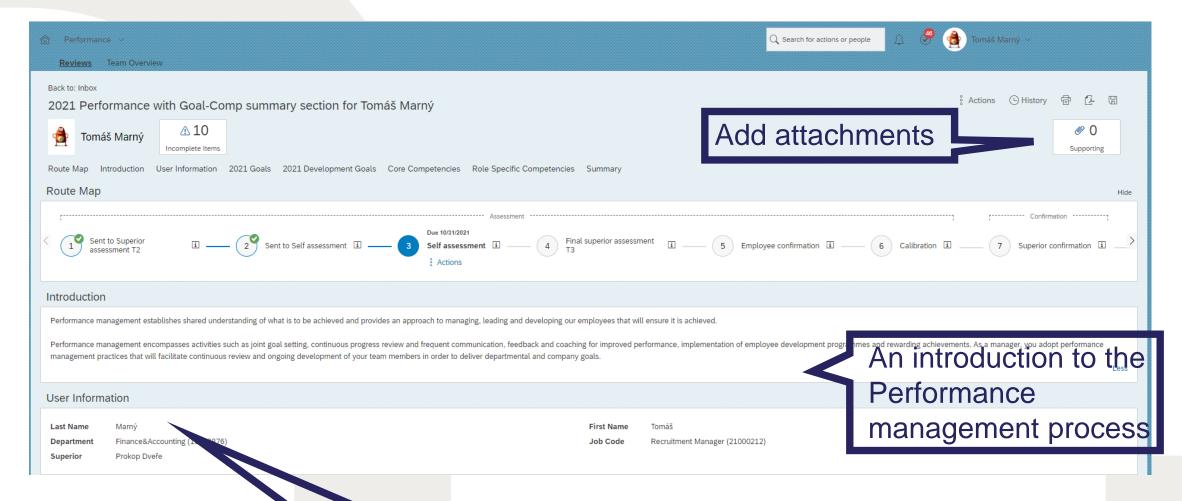
Tile showing number of incomplete items in the assessment

Use these options to move between individual sections of the assessment form. You can also use the mouse to scroll through them.



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### **Assessment form – Headers II**









### GOAL ASSESSMENT FORM

## Assessment form – Goals (performance)

You can edit goals (e.g. status)

Sjednocení procesu XY

Jednotný fungující systém

Rating ©

Select a rating...

Employees Comments

B I U | 1 = 1 = 1 = 1 | P | P | Size | V |

020 Goals

Rate yourself using 1-5 scale or Unagle to rate (by hovering over each point, you can see each rating's word description, a more detailed description is available from the question mark symbol). Fields marked by asterisk must be filled out.

On Targe

Ratings from Others
There are no Ratings from Others.

Vytvořen zjednodušující reporting
 Outstanda

Here, you and your superior can see your achievements and activities added via CPM

Place for comments – there is no need to comment on each individual goal, you can provide a summary comment for the whole section.

Summary for the given section needs to be added to each section of the assessment form.

## Assessment form – Development goals

The next section of the assessment form is the **Development goals** – the purpose of this section is identical to the previous section **Goals** 

2021 Development Goals aver-growth (ticking over new responsibilities, horizontal/vertical growth, etc.). They are important for personal and professional growth that supports a quality of fulfilment perf Development goals should reflect needs of individuals required to fulfil Být dobrým prezentérem v anglickém jazyce Not Started Příklad metriky \* Rating (?) Ratings from Others 00000 Select a rating... There are no Ratings from Others. **Employees Comments** You cannot see your superior's rating. However, you can see their comments and receive feedback during 1:1 meetings. This feedback is more important for further development than the rating score. There are no Achievements

Development goals should reflect needs of individuals required to fulfil performance goals or to achieve career growth (taking over new responsibilities, horizontal/vertical growth, etc.)

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### COMPETENCY ASSESSMENT FORM

### Assessment form – Core competencies

### **Core Competencies**

### Flexibility / Innovation

She/he has the ability to adapt to changes in the environment and workload basis, remaining professionally focused on assignments and goals without emotional reaction and task disruption.

She/he comes up with new ideas which contribute to company cutto develop. If of business, technology or she/he helps to simplify the processes. She/he encourages positive changes.

\* Rating ?

○○○○○○ Select a rating...

Flexibility / Innovation Behavior Statements

Actively comes with new ideas and is able to propose alternative sol

She/he can suit to new conditions.

The changes solves rationally and in tranquility.

ol <del>nons.</del>

Under each competency's name is its description. Bellow that are written examples of typical behaviours connected with the competency. Rating scale of competency is the same as goals rating scale.

Show behavior descriptions

### Responsibility / Integrity

Demonstrating responsible, reliable and trustworthy behaviour in all aspects of work, accepting personal responsibility in relation to work and other colleagues.

She/he has the ability to behave in an honest, fair, and ethical manner. Showing consistency in words and action: Having strong moral principles.

\* Rating 😯

○○○○○○ Select a rating...

Ratings from Others

Ratings from Others

There are no Ratings from Others.

There are no Ratings from Others.

All competencies (both specific and core, for superiors and subordinates) are derived from the company mission



## Assessment form – Specific competencies

### **Role Specific Competencies** Customer approach She/he has the ability to display positive attitudes and behaviors, which demonstrate an awareness and willingness to respond to clients/customers in order to meet their needs, requirements and expectations. Customer approach Behavior Statements Show behavior descriptions Ratings from Others There are no Ratings from Others. She/he gains feedback from the customers and also on this basis supports and develops customer service at team and company level. She/he is in touch with the customers and reacts on their needs adequately. She/he shows sincere interest about her/his customer, treats him with respect and strengthens his trust. \* Rating (?) OOOOO Select a rating... Teamwork She/he has the ability and desire to work in a cooperative effort with others on a team to achieve a common goal. It is the promotion of working together and the linkage of intra and interdepartmental collaboration. Teamwork Behavior Statements Show behavior descriptions Ratings from Others There are no Ratings from Others. She/he actively builds relationships with her/his colleagues and supports their long-term duration. She/he creates strategical partnerships within and across departments to achieve better work results. She/he is able to cooperate effectively and she/he contributes to achieve team goals. \* Rating (?)

All non-superior IL employees are rated in these 2 competencies (superiors have 4 of their own competencies). The process of rating is the same as for all core competencies.

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OOOOO Select a rating...

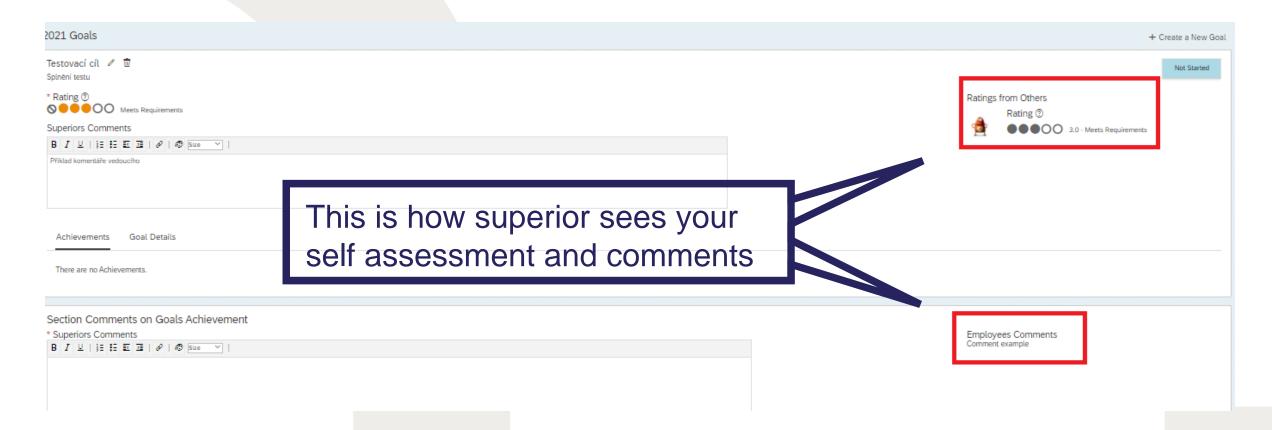




# ASSESSMENT FORM FINAL PHASES OF ASSESSMENT

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### Assessment form – Final assessment by superior





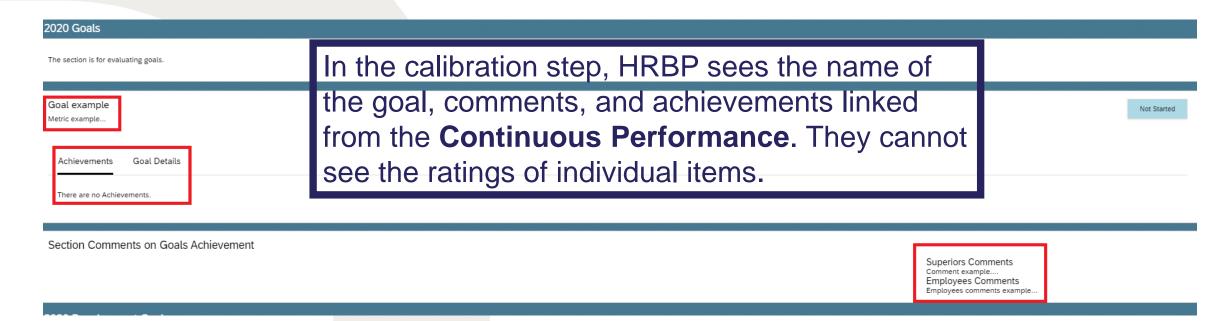
## Assessment form – Final assessment by superior

The final rating uses ratings of individual goals and competencies. The final rating uses the following weighing of individual sections – goals = 70% (50% performance, 20% development); competencies = 30%

If no development goals are defined, the 20% of their weight is redistributed among the remaining sections (which are mandatory). As a result, when calculating the final rating, the performance goals carry 62.5% and the competencies carry 37.5%. (out of that 18.75 % is for key competencies and 18.75% for specific competencies).



### Assessment form – Calibration and HRBP view



Superiors will be invited to attend a calibration meeting with their HRBP. The goal of calibration is to moderate managers' view of ratings.

## Assessment form – Confirmation by employee/superior

